



# **QUALITY MANAGEMENT PLAN**

Introducing competence-based preschool teacher education curricula in Bosnia and Herzegovina (TEACHER)
574076-EPP-1-BA-EPPKA2-CBHE-JP

Title	Quality Assurance and Monitoring, WP6				
Tasks	6.1. To constitute QA&M Committee and hold regular meetings				
	6.2. To evaluate project activities upon their completion				
	6.3. To organize students and staff evaluation of modernized curricula				
	6.4. To conduct 2 annual progress evaluations				
	6.5. To subcontract an independent agent and carry out external evaluation of				
	the project				
Leading	University of Mostar				
Organization					
<b>Participating</b>	UNIVERSITY OF TRAVNIK (UNT), UNIVERSITY OF TUZLA (UNTZ),				
Organization	UNIVERSITY OF BIHAĆ (UNBI), INDEPENDENT UNIVERSITY				
	BANJALUKA (NUBL), HERZEGOVINA UNIVERSITY (SVEHERC),				
	DRUŠTVO ZAPOSLENIKA PREDŠKOLSKIH USTANOVA FBIH (DZPU),				
	THE MANCHESTER METROPOLITAN UNIVERSITY (MMU),				
	UNIVERSITY OF ZAGREB (UNIZG), "1 DECEMBRIE 1918" UNIVERSITY				
	OF ALBA IULIA (UAB), MATEJ BEL UNIVERSITY IN BANSKÁ				
	BYSTRICA (UMB				

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#### **GENERAL INFORMATION**

**Title of the project:** Introducing competence – based preschool teacher education curricua in Bosnia and Herzegovina

**Project reference number:** 574076 – EPP – 1 – 2016 – 1 – BA – EPPKA2 – CBHE – JP

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**Project official logo:** 



**ERASMUS+ Logo:** 



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#### PROJECT QUALITY PLAN

**Project Quality and Monitoring Plan** is a vital aspect and important keys to the successful implementation of any project.

This document presents the Quality and Monitoring Plan for Erasmus + KA2 CBHE project 574076-EPP-2016-1-BA-EPPKA2-CBHE-JP "Introducing competence-based preschool teacher education curricula in Bosnia and Herzegovina" (TEACHER).

It is developed in the scope of the WP6(Quality Plan) of the Project in compliance with the Project description and all applicable rules and guidelines. Quality Assurance and Monitoring Committee Members together developed this document at the launch of the project. The aim of the document is to contribute to timely, effective, efficient and sustainable management of project outcomes. Objectively verifiable indicators are used to monitor progress.

Overall monitoring, evaluation is conducted externally (Erasmus+ office monitoring, control visists and by external evaluator) and internally (students, non-academic and academic staff questionnaires). Means for evaluation will also include: progress reports, web-sites, attendance lists, meeting minutes and reports.

Financial evaluation will be conducted through annucal accounts and documentation review to be carried out within consortium.

Specific project WPs and results will be evaluated against quality and timely delivery through a number of benchmark indicators as outlined in LFM including:

WP.1: Number of project teams/ members, analysis plans adopted, number of report pages, number/variety of stakeholders identified, number/type of conference participants, recommendations;

WP.2: agreed process of modernization, number of study visits/participants, analysis of agreed competences, number of plans prepared, implemented and adopted on inst. level;

WP.3: number of study visit participants, interviewees, pages of needs assessment report, seminars& participants, satisfaction of staff with seminars, number of pages and copies of handbook;

WP.4: number of ToT sessions held and number of participants, satisfaction of staff with seminar and ToT sessions, number of in-house training sessions and number of participants, analysis of training topics and satisfaction of staff with sessions, number of pages and copies of guidelines;

WP.5: number of accredited/licensed curricula, quantity/type of equipment purchased, number of enrolled students per institution, % of change to previous year, number of gest lectures and satisfaction of students with lecturers;

WP.6: ID and website created, number of website visits, number/type of project-dedicated media guest appearances, reports and articles, number of staff in ENG lang. courses, satisfaction with courses, number of e-bulletins released and addressees, analysis of synergies achieved, number of conference participants;

WP.7: number of QA sessions, members, number of activity evaluations, number of student & staff evaluations, participants, progress evaluations, pages, interviewees and external evaluation report pages;

WP.8: number of SC meetings and participants of kick-off and SC meetings, procedures and template forms created, template forms, local team meetings;

#### **ABOUT THE PROJECT**

TEACHER is a three-year national Joint Project in Curriculum Development in Bosnia and Herzegovina in Region1: Western Balkans. The aim of the project is to modernize study programs and harmonize the preschool teacher training curricula of Higher Education Institutions in Bosnia and Herzegovina with the purpose of improving the overall standards of provision through capacity building activities involving international collaboration, benchmarking and accreditation. Furthermore, the project is aimed to improve the quality of higher education and competencies and skills within project partner institutions and by extension, the quality of preschool education nationally.

#### **Project objectives**

**Wider objective:** To contribute to improving of quality of teacher education and training in Bosnia and Herzegovina

#### **Specific objectives:**

- **SO.1** innovating of preschool teacher education study programs through introduction of competence-based curricula
- **SO.2** certifying of high quality changes introduced in the curricula through accreditation/licensing process
- SO.3 modernizing of teaching methodology through teacher training
- **SO.4** improving transversal skills of teachers through training of trainers (ToT sessions) and spill-over sessions
- **SO.5** modernizing of technical and didactical teaching/learning equipment for better students training

#### **INDICATORS OF PROGRESS:**

- **SO.1/SO.2** Number of innovated programs and number of accredited/licensed programs
- **SO.3/SO.4** Number of staff trained and number of sessions, satisfaction of staff with training
  - **SO.5** Quantity and type of equipment purchased

#### **Project partners**













Independent University Banja Luka Bosnia and Herzegovina www.nubl.org



Matej Bel Universityin Banska Bystrica Slovakia www.umb.sk







The Manchester Metropolitan University **Great Britain** 

www2.mmu.ac.uk





**University of Bihac Bosnia and Herzegovina** www.unbi.ba

Association of Preschool Institutions Employees in Federation of Bosnia and Herzegovina

#### **OVERALL APPROACH AND VALUES**

#### Objectives of ensuring quality

- To assure quality in the structure, processes and results of the project.
- To be able to respond effectively to emerging changes and challenges in the project environment.

#### Principles of quality management

- Quality management concerns all partners. University of Mostar coordinates quality
  management but all partners are responsible for implementing the quality procedures
  laid out in this workbook and support the implementation of activities for quality
  assurance.
- Quality management does not happen automatically if you work well. The project has to provide a platform for discussions, supervision and conclusions.
- Quality management is not about finding fault in our work. It is about discussing and using our experience for improving the project implementation and its deliverables.

Proper documentation and sharing information is key to quality management. All partners need to have access to relevant information at all times/at the earliest stage possible in order to ensure a quality culture, trusting relationships between partners and an environment that supports an effective work flow.

#### INTERNAL AND EXTERNAL EVALUATION

#### **Project Internal Evaluation**

This section aims to provide the partnership with internal evaluation tools for its activities and outcomes to support and facilitate the partners in controlling and monitoring each step of the project.

#### 1) Project Committees

Core project management activities will be organized through project management unit and project committees. In order to ensure the continuity and quality of the project activities and outcomes, the partners have agreed to set up two committees composed of all partners:

#### 1.1) Steering Committee

The Steering Committee (SC) will act as the main body for decision-making, resolving disputes and assist the project coordinator in the overall management of the project. Apart from Kick Off Meeting hosted by UNT, SC will meet regulalry 3x face-to-face in order to ensure successful project implementation. SC will have an overall respnsibility in mapping milestone activity progress and data management.

#### 1.2) Quality Committee

The Quality Committee (QC) will monitor the project's progress and control the quality of its activities and outcomes. QAMC will meet regularly 5x to ensure quality in project implementation and management. Monitoring under QAMC responsibility, ensures timely, effective, efficient and sustainable management of project outcomes through performance assessment. Objectively verifiable indicators are used to monitor progress

#### 2. Students, non-academic and academic staff questionnaires

Within WP6 it is planned to conduct students and staff evaluation of modernized curricula. Evaluation report will indicate student and professor opinion and satisfaction with innovated program. As well, it will indicate what else should be additionally improved in the program.

#### 3. Evaluation reports from project meetings (Annex I)

Each activity within the project including meeting, conference, workshop, training etc., will be evaluated by the participants in order to assess the several segments including: satisfaction with content, satisfaction with lecturer, satisfaction with logistic and working conditions. These evaluations will help to better organize next event.

#### 4. Self-Evaluation of Work Packages

According to the needs of Quality Assurance of the TEACHER Project, self-evaluation of each work package will be conducted. Quality Assurance and Monitoring Committee Members will develop a plan on self-evaluation of 8 work packages. This document will contain information and detailed description how this process will be conducted. As well, partners will prepare templates and forms which will be used during the self-evaluation. By this procedure, at each moment partners will be informed about project and its progression.

#### **Project External Evaluation**

#### 1) External Evaluator

According to the WP6. Tasks, at the end of the project, University of Travnik will subcontract an independent agent to carry out external project evaluation. External evaluation report will elaborate on project success and impact achieved during implementation and immediately after the completion of the project. It will be publicially avaliable.

# **TEACHER** project: Key Quality Indicators

Ref. Number	Work Package Type and Title	Indicators of progress		
WP.1	Preparation: Inception	number of project teams/ members,		
		analysis plans adopted,		
		number of report pages,		
		<ul> <li>number/variety of stakeholders identified,</li> </ul>		
		<ul> <li>number/type of conference participants,</li> </ul>		
		recommendations		
WP.2	Development: Development of Competence-	agreed process of modernization,		
	Based Curricula	<ul> <li>number of study visits/participants,</li> </ul>		
		<ul> <li>analysis of agreed competences,</li> </ul>		
		<ul> <li>number of plans prepared, implemented and adopted on inst. level</li> </ul>		
WP.3	Development: Modernization and Innovation of	<ul> <li>number of study visit participants,</li> </ul>		
	Teaching Methodology	number of interviewees,		
		<ul> <li>number of pages of needs assessment report,</li> </ul>		
		number of seminars and participants,		
		satisfaction of staff with seminars,		
		<ul> <li>number of pages and copies of handbook</li> </ul>		
WP.4	Development: Enhancement of Teachers	<ul> <li>number of ToT sessions held and number of participants,</li> </ul>		
	Transversal Skills and Competences	<ul> <li>satisfaction of staff with seminar and ToT sessions,</li> </ul>		
		<ul> <li>number of in-house training sessions and number of participants,</li> </ul>		
		<ul> <li>analysis of training topics and satisfaction of staff with sessions,</li> </ul>		
		<ul> <li>number of pages and copies of guidelines</li> </ul>		
WP.5	Development: Accreditation/Licensing and	number of accredited/licensed curricula,		
	Implementation of Innovated Curricula	<ul> <li>quantity/type of equipment purchased,</li> </ul>		
		• number of enrolled students per institution, % of change to		
		previous year,		

		number of gest lectures and satisfaction of students with lecturers;
WP.6	Quality Plan: Quality Assurance and Monitoring	• number of QA sessions, members,
		number of activity evaluations,
		<ul> <li>number of student &amp; staff evaluations,</li> </ul>
		number of participants,
		<ul> <li>number of progress evaluations and pages,</li> </ul>
		number of interviewees
		<ul> <li>number of external evaluation report pages;</li> </ul>
WP.7	Dissemination and Exploitation: Dissemination	ID and website created,
	and Exploitation	• number of website visits,
		<ul> <li>number/type of project-dedicated media guest appearances,</li> </ul>
		• reports and articles,
		<ul> <li>number of staff in ENG lang. courses,</li> </ul>
		• satisfaction with courses,
		<ul> <li>number of e-bulletins released and addressees,</li> </ul>
		<ul> <li>analysis of synergies achieved,</li> </ul>
		number of conference participants;
WP.8	Management: Project Management	• number of SC meetings and participants of kick-off and SC
		meetings,
		procedures and template forms created,
		• number of template forms,
		number of local team meetings;

#### How indicators will be measured

WP	Indicators of progress	How indicators will be measured
WP.1	number of project teams/ members,	project documents and reports, analysis plans,
	analysis plans adopted,	analysis reports, conference attendance list,
	• number of report pages,	conference photos and videos, websites;
	number/variety of stakeholders identified,	
	number/type of conference participants,	
	• recommendations	
WP.2	agreed process of modernization,	seminar and workshop reports, competence
	number of study visits/participants,	framework document, attendance and participant
	analysis of agreed competences,	lists, local partner curricula modernization and
	number of plans prepared, implemented and adopted on inst. level	innovation plans and adoption decisions, photos
		and videos, websites, project reports;
WP.3	number of study visit participants,	seminar reports, attendance and participant lists,
	• number of interviewees,	activity evaluation reports, photos and videos,
	<ul> <li>number of pages of needs assessment report,</li> </ul>	websites, needs assessment report, handbook,
	number of seminars and participants,	project reports;
	satisfaction of staff with seminars,	
	number of pages and copies of handbook	
WP.4	<ul> <li>number of ToT sessions held and number of participants,</li> </ul>	seminar report, ToT sessions reports, attendance
	satisfaction of staff with seminar and ToT sessions,	and participant lists, activity evaluation reports,
	<ul> <li>number of in-house training sessions and number of participants,</li> </ul>	photos and videos, websites, ToT designs and
	<ul> <li>analysis of training topics and satisfaction of staff with sessions,</li> </ul>	materials, guidelines, project reports;
	number of pages and copies of guidelines	
WP.5	number of accredited/licensed curricula,	Certificates of accreditation/licensing, invoices and
	quantity/type of equipment purchased,	reception forms, inventory lists, institution
	• number of enrolled students per institution, % of change to previous year,	enrollment list, guest lecture presentations, photos
	• number of gest lectures and satisfaction of students with lecturers;	and videos, websites, project reports;

WP.6	<ul> <li>number of QA sessions, members,</li> <li>number of activity evaluations,</li> <li>number of student &amp; staff evaluations,</li> <li>number of participants,</li> <li>number of progress evaluations and pages,</li> <li>number of interviewees</li> <li>number of external evaluation report pages;</li> </ul>	meeting reports, attendance lists, student and staff evaluation reports, progress reports, external evaluation report, photos, project website, project reports;
WP.7	<ul> <li>ID and website created,</li> <li>number of website visits,</li> <li>number/type of project-dedicated media guest appearances,</li> <li>reports and articles,</li> <li>number of staff in ENG lang. courses,</li> <li>satisfaction with courses,</li> <li>number of e-bulletins released and addressees,</li> <li>analysis of synergies achieved,</li> <li>number of conference participants;</li> </ul>	project website and promotional materials, videos and photos, media articles (printed and electronic), attendance lists, web updates, project reports;
WP.8	<ul> <li>number of SC meetings and participants of kick-off and SC meetings,</li> <li>procedures and template forms created,</li> <li>number of template forms,</li> <li>number of local team meetings;</li> </ul>	meeting reports, attendance lists, project procedures documents, photos, project website, project reports;

## Annex I

### EVALUATION

Of

#### $\mathbf{x}\mathbf{x}\mathbf{x}\mathbf{x}$

Date: xxxx Venue: xxxxx

Please take a few minutes of Your valuable time and evaluate Your participation in this activity,

#### Thank you in advance

Please evaluate your opinion from 1 to 5		5 – I completely agree 4 - I agree 3 - I do not agree either disagree 2 - I do not agree 1 - I completely disagree				
1. The organization of this activity was well prepared.		4	3	2	1	
2. The information provided by organizers was on time.		4	3	2	1	
3. The objectives of the event were clearly stated.		4	3	2	1	
4. The inputs (e.g. presentations, materials, handouts) of the presenting parties were clear and informative.		4	3	2	1	
5. There was enough room for everyone to contribute.		4	3	2	1	
6. The communication between partners was active and progressive.	5	4	3	2	1	
7. Any other comment:	1		1			